



AMS Assembly Minutes

*Meeting of Monday, March, 2015
McLaughlin Room, JDUC*

Quorum was not met and as such, this meeting does not count as an official AMS Assembly meeting.

Attending:

AMS Executive - AMS President Allison Williams

AMS Council - Academic Affairs Commissioner Colin Zarzour, Campus Activities Commissioner Michele Charlton, Commissioner of the Environment & Sustainability Leah Kelley, Commissioner of Internal Affairs Claire Cathro, Municipal Affairs Commissioner Ariel Aguilar, Social Issues Commissioner Emily Wong

Aesculapian Society –

Arts & Science Undergraduate Society – President Adam Grotzky, Representative Andrew DiCapua, Representative Tamarra Wallace, Representative Jason Verbeek, Representative Liam Dowling



Commerce Society –Representative Bhavik Vyas, Proxy for Representative Christina Peric

Concurrent Education Students' Association - Representative Ellise Truong, Representative Adrian Chan.

Computing Students' Association –President Erin Gallagher, Representative Vinith Suriyakumar.

Engineering Society –Vice-President Student Affairs Alex Savides, EngSoc Representative Dylan Braam, Proxy for Representative Jerry Haron

MBA Students Society –

Nursing Science Society –

PHEKSA – President Jacob Bonafiglia, Vice-President University Affairs Mario Rotundo, Representative Matthew Nelms, Representative Kat Telford.

Residence Society – President Nathan Utioh

Ex-Officios – Rector Mike Young, Undergraduate Student Trustee Andrew Aulthouse

Regrets:

AMS Vice-President Operations Justin Reekie, AMS Vice-President University Affairs Philip Lloyd, Campus Services Director Kanivanan Chinniah, Hospitality and Safety Services Director Alex Marshall, Retail and Design Services Director Dylan Trebels, Aesculapian Society President Jonathan Cluett, Aesculapian Society Representative, Alessia Gallipolli, Aesculapian Society Representative Zain Siddiqui, ASUS Vice-President Blake Butler, ASUS Representative, Quinn Giordano, ASUS Representative Steven Patterson, ASUS Representative Rebecca Wieschkowski, ASUS Representative Forrest Donaldson, CESA President Abbey Cressman, CESA Representative Dante Motillo, ComSoc President Kyle Beaudry, ComSoc VP External Dipesh Mistry, ComSoc VP Internal Betty Lu, COMPSA Vice-President Christina Chan, EngSoc President Carolyn Fisher, EngSoc Representative Jerry Haron, EngSoc Representative Peter Liberty, EngSoc Representative Chloe Harkness, NSS President Alexandra Palmeri, NSS Vice-President Arryana Carkner, Residence Society Representative Brittney Whallen, Board of Directors Chair Tuba Chishti, Student Senate Caucus Chair Eric Rapos.



Speaker Chris Casher (hereafter referred to as Speaker): We don't have quorum for tonight so we won't approve the agenda because this isn't formal, but please sign the attendance. President Williams will go into detail about this consultation, and we will still have the presentation today. This is all I have; we'll get started.

President Williams: In terms of how things are going tonight, we are starting with a presentation from some of the university representatives about some of the plans for redevelopment of Richardson Stadium, the processes, and from here we will have a discussion period and time for questions and answers. Feel free to ask questions about the timeline and the development. Once questions are done, we will invite everyone who is not a student to leave and have a discussion amongst the student community. We hope this is the first of a much longer student consultation recognizing that this project is going to have such a great student impact and it's a very positive thing for the student experience. I am very excited to have people out here to talk about the project.

Vice-Principal University Relations Michael Fraser: I am the Vice-Principal of University Relations. When the Board of Trustees approved the project, Principal Woolf wanted to make sure that we made it our priority to consult widely with this project, especially students, we've had a number of community meetings; however, this is the first broad-based student meeting we've had. We are looking forward to the feedback as we move forward. We're here to show you some design work and to get your feedback and what you think about that and some ideas and suggestion.

Vice-Provost & Dean of Student Affairs Ann Tierney: We can all agree the stadium is long past due for revitalization. We have been talking about it in some meetings and this is a great chance to talk with a broader group of students. We have talked with student athletes and students. The stadium is in quite dismal state- issues with lights, press box, stands, and the track. We do not have any way-finding lights, and some of the stands have been decommissioned. The track has been decommissioned and the drainage is a huge problem- this is a huge issue for our student athletes in terms of what they can do. The Board has approved a turf field. The spectator experience is not great. We've had real issues around accessibility and we are pleased to be able to address these issues. We need to have better media facilities as well. The facilities are not in great shape for both spectator and student athlete. We have serious drainage impacts. Our new scoreboard will have the jumbotron- our comparators' fields are in much better shape and it's difficult to compete.

Associate Vice-Principal Facilities John Witjes: The Board approved the project in December; I'm going to highlight some things. We will be replacing the infamous seating,



we have a jumbotron scoreboard, new lighting for the facility and a new turf field. We will put in a new press box, the entrance will come off the east side, and there will be increased washroom facilities to meet Code requirements. We're going to provide accessible seating around the facility, we have been working with city groups to identify to the infrastructure support needs. We will need natural gas, electricity, sewage support, and drainage. We plan to take the site plan to the city at the end of April for review. We hope to tender the project in the fall and begin construction after the 2015 football season. It would be complete in August 2016, ready for the 2016 football season.

Gerry Shoalts (Architect): One of the significant changes is that everyone will enter on the east side through a series of gates, the existing parking lot will be re-done, and because of the topography you will be able to enter in through the top of the seats. Washrooms are located on east and west side. We've added an elevator on the west side for access to washrooms and access up to the press box. The first row of seats are located six feet above the field for improved sight lines, with a railing. The dressing room building on the west side will have a new roof. One end of the field is open to use the temporary aluminum seating, with fundraising now going on for new dressing rooms but the fundraising is not complete and this is not in our current plan. At the end of the game, other gates will be open to facilitate other exits to leave more efficiently. The existing roadway through west campus will remain, but new entry plaza and parking will be re-done as well as paths with new lighting. Some feedback we received from various groups when we first made the presentation was location and configuration of plaza location. We have sliding gates as well. There is fencing around the entire stadium and there are some service entrances, but one entrance for spectators. There is also a continuous walkway around the sides.

Rector Young: I had a question about the alumni parade... Is it still possible change the exit to accommodate alumni and students to move to another location so they can interact with one another?

Director of Athletics & Recreation Leslie Dal Cin: There has been some adjustments to that field width to accommodate more sports, but that's where the team equipment goes, right now the concerns are how we move people through and working with the field turf to determine what footwear on the field. We're premature with that right now.

Vice-Provost & Dean of Student Affairs Ann Tierney: Honoring alumni is something we will work with Alumni Relations on, we will make sure it will be a part of our plan.

Gerry Shoalts (Architect): This field will accommodate sports all across including soccer, international rugby.

Representative Telford: The stadium change rooms - are they going to remain as they are now and then eventually see an upgrade?

Gerry Shoalts (Architect): As part of this plan they are getting a new roof and cladding, but no renovations to the inside at this time. We want to fix the flooding issue.

Vice-Provost & Dean of Student Affairs Ann Tierney: Hopefully, if there is more fundraising we can facilitate more.

Member-At-Large (?): Is there possible to have another student entrance possible?

Director of Athletics & Recreation Leslie Dal Cin: We are trying to restrict the amount of people at the back side of the stadium because there are other activities going on there. There's a lot of people sharing that lane which can be a safety concern.

Representative Verbeek: You mentioned building a pavilion, how open is the plan to future buildings?

Director of Athletics & Recreation Leslie Dal Cin: Right now, we're in the position where we want to build it in but we don't have the funds. We want to make sure the field is placed correctly.

Gerry Shoalts (Architect): This work can occur without any disruption of the stadium itself when the funding is there.

Director of Athletics & Recreation Leslie Dal Cin: We can't have an interrupted season of play - it's critical.

President Williams: Could you speak to the cost of the second point?

Director of Athletics & Recreation Leslie Dal Cin: 15 million would put us in a good place.

President Gallagher: You're raising the stands six feet, what would happen when people try to storm the field?

Vice-Provost & Dean of Student Affairs Ann Tierney: The building was designed for the sports taking place in it, the consulting looks at the sight line principle, that's the basis behind it, its speculative to think what would happen if. The design principle is the sight lines.

Rector Young: Rushing the field is not like an "if", more of a "when". Students will rush the field and students will get hurt with a 6 foot drop.

Vice-Principal University Relations Michael Fraser: The design for the 6 foot wall is best practice - I know the field rush is important but there are safety and liability issues to facilitate a rush. I know the field rush is important and it's something we can talk about but that's where we're at, it's an unsafe practice (the field rush).

Director of Athletics & Recreation Leslie Dal Cin: There are no more stadiums built to the ground, it's not consistent in practice. The priority is about the fan experience.

Member-At-Large Erlikhman: I think that with this, it is important we look at creating new student traditions with this new environment. When we look at NCAA Division 1 schools, they don't do that - the field rush is a violation of OUA rules and every single time we run on the field we risk hurting our students and athletes. We, as students, need to get there. It's important to look at, now with this new stadium, what new traditions we can build with this new stadium with the community as well. It's time to bring in a new tradition.

Director of Athletics & Recreation Leslie Dal Cin: Excellent point, we are happy to discuss this.

President Williams: Just a follow-up, you said we can't lower the stadium, we suggested stairs. It was noted that the field rush is a liability issue and I completely agree with a liability issue. I understand there is a liability with a field rush and a 0 foot which only increases massively if you have a 6 foot drop. The way that risk is calculated is by seriousness multiplied the possibility of it occurring, maybe you will have less students who do it but I think we are naïve to think we will not have students jumping over that railing and when they do you are going to have broken bones. So I'm wondering what the thinking is on that.

Gerry Shoalts (Architect): I think it's something we can keep talking about - but the design and the six foot wall is pretty much locked in.

Director of Athletics & Recreation Leslie Dal Cin: We really need to be mindful of what's happening right now. Officials almost got run down last year, players almost got overrun with the field rush and we basically got the field back with 10 seconds left. We have to sweep the field to make sure there's no residuals that could cause harm to the players.

Member-At-Large Erlikhman: I had to knock people off me during the feel rush, I'm a cheerleader and I had a cheerleader on my back and someone tried to jump on my back. It could have broken my neck and her neck. From the student perspective, why are we there? We're there for our student athletes and to support our football team. The field rush is extremely chaotic, and it's something we should be looking to eliminate.

President Grotsky: I recognize the dangers to the team and the cheerleaders, but I'm worried that not having stairs won't mitigate those risks. I think it's inevitable that students are going to rush the field whether or not we tell them to or not. Traditions can be changed - that's more of a long term goal. Who's going to monitoring that...StuCons? Have they been contacted and consulted and what role will they play in this?

Director of Athletics & Recreation Leslie Dal Cin: In regards to managing the field rush... we communicate with Campus Security and Campus Security coordinates the groups underneath them - police, StuCons. We have not had a conversation with StuCons yet but we will talk about how we will manage that and how we will facilitate a game. That conversation is yet to be had. We need to have the final design locked down.

Member-At-Large Erlikhman: We need a good student game day experience, if you look at exemplars, rushing the football field isn't a thing, I don't understand why we do it here, it doesn't make sense. It's hard to make people stop doing that, it's important to ensure we have the best experience possible. This new stadium can allow us to set a reset for this.

Rector Young: I just want to clarify something here - I'm not trying to argue that we should be rushing the field, I think with what we're saying about changing traditions and making a positive experience for the athletes and cheerleaders in creating a safe experience- those are all really good points. What I'm saying is that again, that is a long term goal, and next year and the year after we will absolutely have people trying to jump over that six feet, so currently, in the interim, how can we keep people safe?



Vice-Provost & Dean of Student Affairs Ann Tierney: As Director of Athletics & Recreation Leslie Dal Cin said, that is something we have to work on for the next 18 months while we plan and what would be a good safety plan around that.

Trustee Aulthouse: The way the stadium is set up currently, we have student and alumni side, will that remain the same?

Director of Athletics & Recreation Leslie Dal Cin: We are working on the seating plan, we brought in a consultant from the US who works with universities on ticketing strategies and sales, and we envision not having two sides, mixed seating, assigned seating for the most part, and we will be moving to the principles of modern venues. We are moving to what is much more in current practices. This stadium requires us to have more staff, a ticketing package, much more modern abilities than we currently have.

Trustee Aulthouse: Is there anything to be done to preserve a certain number of seats for students?

Director of Athletics & Recreation Leslie Dal Cin: Yes, we don't see that free ticket program changing in the future for students.

Representative Truong: Is there seating on the north side?

Director of Athletics & Recreation Leslie Dal Cin: We have temporary seating; once the building comes in we will complete that.

Vice-President Rotundo: There was a donor who donated a large portion for this project, did he have any structural requirements for the design?

Director of Athletics & Recreation Leslie Dal Cin: Yes, we had particularly two donors, one an alumnus and one from the Richardson family. We have been fully consultative with those groups and make sure that the design is consistent with their idea. The one donor is very much a football guy, he is a former CFL player, a gael, and a coach at another university and his particular interest is making sure the stadium provides an awesome experience for the athlete and the fans. Areas where the field is, turf, lights that can go three levels, scoreboard, and the seats.

President Bonafiglia: You brought up that there was some contact with the Varsity Leadership Council?

Director of Athletics & Recreation Leslie Dal Cin: The VLC has representatives from each team, all of our outdoor sport teams and all intramural participants have been contacted.

President Bonafiglia: Can you speak to the magnitude of how involved they were in the decision?

Director of Athletics & Recreation Leslie Dal Cin: The elevated seating has no bearing for the students on the VLC - they're more interested in the experience and the field and seating. Their questions were around accessibility, sport accommodation, and what team amenities would be provided

President Bonafiglia: And when you spoke to non-student athletes?

Vice-Provost & Dean of Student Affairs Ann Tierney: It's all been done in the last few weeks, the consultation has been done with two groups and AMS and SGPS and Campus Planning Advisory Committee. That's been the consultation process that's happened.

Commissioner Cathro: To what extent were design elements changed based on student input?

Director of Athletics & Recreation Leslie Dal Cin: The gates and number of people, and also changes to the corners for more gathering spots and food trucks. We changed the specs and width of field to accommodate international rugby field - new pathways, bike racks, disabled parking, and elevator.

Gerry Shoalts (Architect): You can use the washroom building when the stadium is closed, it can support the other field on west campus.

Vice-President Rotundo: From a student perspective, a very important part is the aesthetics of the field. The end zone design - I'm not really liking it. Is there any consultation with students on that?

Vice-Provost & Dean of Student Affairs Ann Tierney: Most students didn't like the end-zone design. We're looking at new designs.

Gerry Shoalts (Architect): It's really important that it's affordable - customization is hugely expensive.

Engineering Society Proxy: A geotechnical question related to the drainage because it appears the field is below surface level...

Gerry Shoalts (Architect): It's actually not below the ground level, they are working on a detailed design. There is a civil engineer currently working on the detailed design. Turf will increase run-off, there is a civil design in regards to water storage but it will be worked on. There is drainage under the field and seats and grading will be carefully considered.

Associate Vice-Principal Facilities John Witjes: The city has told us they will be doing rehabilitating infrastructure on Yonge street, just west of the stadium that's where all our sources will drain into. It's an improvement and will help us.

Vice-President Savides: In regards to student involvement, this is a first major consultation with students who are not athletes, what plans exist going further regarding consultation with students who are not student athletes?

Vice-Provost & Dean of Student Affairs Ann Tierney: We have a deadline for a site plan around the end of April, we want to have one more open house consultation meeting in March and up until early April.

President Williams: Realistically with the scope of what can be changed, it's important to know to what extent we can still have input?

Member-At-Large Erlikhman: We're caught up on one game; this stadium will be used all the time and we should think about the student experience for all games. What will make this fun for everyone and the student side? What will make it fun for the community? When looking at other programs, the community is really engaged and we want to have experience. How can we maintain this vibrant atmosphere safely and nicely? When both the gael and the community members are having a great time it can really help to build town gown relations.

President Grotsky: We talked about the cost, could you speak more to any unforeseen operation costs?

Director of Athletics & Recreation Leslie Dal Cin: There's a requirement to submit an ongoing operation plan, it will be funding out of Athletics and Recreation.

Member-At-Large (?): What about harnessing solar energy?

Associate Vice-Principal Facilities John Witjes: We have a regular Technical Review Committee, we've only had one meeting, but that group has seen the preliminary designs. Right now there are no firm plans to use solar plans or geothermal heating. The Technical Review Committee will meet several times.

Member-At-Large: Question about the scoreboard, it's above the stands? If you're under it you can't see it.

Gerry Shoalts (Architect): There is another location and plans for a scoreboard at the opposite location.

Rector Young: How do we guarantee students will get good seats when they're not generating revenue, and also the student specific seats? Is there more information as to why we eliminated the student side?

Director of Athletics & Recreation Leslie Dal Cin: The business case does suggest we take advantage of our seating- the important thing is we have the range of free tickets up to VIP packages, locations of tickets are premature right now. We are still looking at configuration and number of seats.

Rector Young: More generally, there seems to be a lot of things we are premature on. When can we have discussion with students at a time when it is not premature so students can have an effect on those decisions? Will students have to pay premium for good seats?

Director of Athletics & Recreation Leslie Dal Cin: Premium packages include things speedy access, parking, and food- like an enhanced experience.

Rector Young: For the location specifically will they have to pay for first row seats?

Director of Athletics & Recreation Leslie Dal Cin: I would say the 50 yard line will be premium priced.

Director of Athletics & Recreation Leslie Dal Cin: Consultation has been continuing at the decision making body, UCAR, that will be the forum for discussion for Athletics and Recreation. Consultation beyond that is something we will continue to do.

Representative Wallace: I was just wondering considering the past issues regarding obtaining bylaws with noise and lights, with construction and light pollution, whether there have been consultations with neighborhood groups?

Vice-Provost & Dean of Student Affairs Ann Tierney: We had a discussion with the near campus neighbor group- we're being very mindful of this- we are going to have more modern lights and way finding light. We have sound mitigating in plan and we have talked to city and neighbors.

Representative Wallace: Is the near campus community around Johnson or Sydenham?

Director of Athletics & Recreation Leslie Dal Cin: The group is the neighbors are immediately across the field.

Associate Vice-Principal Facilities John Witjes: We've done some light-level measurement and clearly things are going to be far better - the technology now doesn't have a lot of light spillage.

Representative Wallace: Does the noise mitigation apply to recreational scale like other fields?

Director of Athletics & Recreation Leslie Dal Cin: We have noise mitigations activity in place- we haven't received any complaints on our north fields. We have had very positive feedback. Activities will be moved into the stadiums to further address the noise concern.

Representative DiCapua: Are there donor requirements outside the structure?

Associate Vice-Principal Facilities John Witjes: I would say no, the project is really four elements- stadium, stands, lights, and a scoreboard. There aren't.

President Williams: Just a direct response because you mentioned UCAR, are there not further donor requirements around the program governance, things like that,...I'm not sure exactly what he meant but having been purvey to those discussions there are other requirements.

Representative DiCapua: I mean outside of the structures.

Director of Athletics & Recreation Leslie Dal Cin: Programmatically, one of the discussions we had was bringing resources of alumni, university and our department; we are finding ways to maximize the program- take advantage of alumni networks and enhance revenue. We are thinking of a co-management structure.

Representative DiCapua: How long will students be able to submit feedback?

Associate Vice-Principal Facilities John Witjes: Essentially the design is in a box by the end of April, I would say early April.

President Grotsky: You mentioned increasing revenue? Could you speak to ways you are doing that?

Director of Athletics & Recreation Leslie Dal Cin: we don't have any permanent signage in the stadium. Laval, for example, has signage from a donation from their alumni and we envision signage being a similar opportunity from alumni. We're so limited in the way we use our field, last year we only used in 10 times, we are hoping to increase usage and hold bigger events.

President Grotsky: Any plans to increase the cost tickets? How much?

Director of Athletics & Recreation Leslie Dal Cin: Yes. Again waiting on recommendation from our ticket consultation. It would be difficult to increase costs in our current stadium.

Speaker: Vice President Savides will now be taking over me as I have to go work at QP. Student consultation is a big theme of the night, these a few things are very specific to the student experience, is there any way to get a commitment of some sort , it doesn't have to be binding, to have student consultation on a broad scale?

Director of Athletics & Recreation Leslie Dal Cin: Above and beyond what's happening?

Speaker: Yes, I mean beyond holding events, maybe sending out an email poll of sorts for an issue.

Vice-Principal University Relations Michael Fraser: Yes, we do have a lot more time for that in regards to tickets. The method of some things we would welcome. We would welcome further consultation.

Vice-Provost & Dean of Student Affairs Ann Tierney: Some things need to be figured out soon and other things have a broader timeline.

Representative Braam: Is there an increase in cost to running the stadium? What if those initiatives don't work out? What is the backup plan?

Director of Athletics & Recreation Leslie Dal Cin: The budget that we are working on would see no more money spent on the stadium and football program than what we spend today. The budget has allocated for reserves so that we don't get into a situation where our stadium is falling apart. The benefit of working with our alumni on a co-program structure is that we have a revenue sharing program and a deficit sharing program. We're confident in the plan, it's all about extrapolating our current costs in known realities.

Representative Braam: The new stadium will have a high operation cost?

Director of Athletics & Recreation Leslie Dal Cin: The University won't be spending any more money than is already spent. The reason I'm answering it that way is because the stadium runs across many budgets. The new stadium will draw from one budget. Any extra costs becomes first drawn expenses in the revenue sharing model.

Representative Telford: How many seats do we have currently and how many will be in the new stadium?

Director of Athletics & Recreation Leslie Dal Cin: 10,500. When we get to fully completed dome, we get to 10,000.

Gerry Shoalts (Architect): Just over 9,000 seats are currently in use.

President Grotsky: Despite the revenue sharing model, will there need to be an increase in revenue to meet the budget and how much?

Director of Athletics & Recreation Leslie Dal Cin: The largest revenue contributor that's different from all of our funds of revenue today is our ticket model. There's many

permutations and combinations of ticketing you can do. That's where the biggest change is. \$150,000 is maximum we receive now, and were looking to double that with our new stadium. That can come from doubling ticket price or operating a new ticket strategy at different levels. That's our reasoning for bringing in an expert in ticketing.

President Grotsky: That's not a possibility, what if we don't meet that? Where is that money coming from in that case?

Director of Athletics & Recreation Leslie Dal Cin: That ticket revenue is one element, everything else is the same, we would replace the funds from new donations, that's the first area we can draw revenues from, after that it becomes our other self-generated funding.

Commissioner Cathro: Going back to the capacity, we only see a few games where the stadium currently filled. Obviously we will see an increase in the number of seats available but moving forward what is the plan to fill the stadium regularly, especially if tickets cost more for community members, alumni, etc.?

Director of Athletics & Recreation Leslie Dal Cin: Significant marketing plan, one of the biggest challenges to the schedule is the dates and opponents. In the OUA there are discussions about how we create better matchups and who gets to have the horrible games like Thanksgiving, we see more alteration of that. We will have to be much more proactive in our marketing.

Vice-Provost & Dean of Student Affairs Ann Tierney: We can host community events. Currently, we allow the local high school a championship but we cannot allow the local teams to play because of the grass. Turf can allow us to reach out more to community, such as now we can't host night games. We are thinking of possibly something such as Friday night football. There's a number of facility elements that go with it.

Member-At-Large Sherman: Moving forward, what consultation do you have in terms of accessibility features? And consultation?

Associate Vice-Principal Facilities John Witjes: Technical review committee has accessibility representation. The elevator is the direct result of a students' engagement.

Member-At-Large Sherman: Is there room for more broad discussion around that? There are other bodies that can be reached out to.



Director of Athletics & Recreation Leslie Dal Cin: We will welcome all of that; we haven't really engaged community users yet, because we want to talk to other people before we get to them. Going forward, we have a lot of groups we can reach out to.

Member-At-Large Sherman: For the accessibility, is there an opportunity to get a view of where we can find efficiency?

Associate Vice-Principal Facilities John Witjes: It's certainly something we can consider.

Commissioner Zarzour: I appreciate the conversation, given the increase size of the stadium and the volume, I'd love to know a little bit about the exits that we have available? How many? Where are they? And how many do regulation say we need to have?

Gerry Shoalts (Architect): Ontario Building Code governs the widths and stairs for exits and their locations. We have the advantage of being at grade on either side; we have several exits. That complies with the Ontario building code requirements.

Commissioner Zarzour: Those stairs and main entrance are enough to comply? In terms of volume, could you touch on those stairwells and the volume of people trying to escape during an emergency?

Gerry Shoalts (Architect): It complies with requirements for a completely full stadium.

Commissioner Cathro: In the incident of an emergency, is the only accessible exit the entrance if someone has a mobility issue?

Director of Athletics & Recreation Leslie Dal Cin: There's an elevator. And there are stairs that exit onto Stadium Lane.

Commissioner Cathro: So if you were sitting on the west side and had a mobility requirement you would have the go around the stadium and out of the main exit.

Director of Athletics & Recreation Leslie Dal Cin: Down the elevator.

President Williams: Not every gate is regularly used but could be used for an emergency.

Director of Athletics & Recreation Leslie Dal Cin: More exits at the end of the game than during entry. Entry will be controlled depending on the amount of people.

President Williams: When accounting for the exits that we have, do any of them perform other uses such as being a loading dock?

Director of Athletics & Recreation Leslie Dal Cin: No they're all regular exits.

Commissioner Zarzour: Somebody would have to move around the entire stadium for accessibility in the case of an emergency? Like if there was a fire, you wouldn't be able to use the elevator and the only accessible entrances are on the opposite side of the stadium.

Gerry Shoalts (Architect): This is an outdoor stadium, it's not really a building in a traditional sense.

President Utioh: I'm curious as to why we haven't talked with student security (Student Constables) with entrance only being through one gate and accessibility with 9,000 students coming through? Also from an accessibility point of view, such as someone coming through in a wheelchair amongst 9,000 people might not be considered accessible. With the other end of consultation, it's good that you've consulted other groups surrounding the stadium but coming from Residence Society, we haven't heard any consultation with students in Jean Royce Hall, particularly with construction starting right around exam season? That's a huge impact that needs to be considered.

Director of Athletics & Recreation Leslie Dal Cin: Just a point of clarification, the discussion for security has been happening for 18 months now.

Gerry Shoalts (Architect): There's 20 gates, each turnstile is accessible.

Trustee Aulhouse: You've mentioned how there have been discussions at UCAR where there is an AMS representative, are the proceedings of these meetings confidential?

Director of Athletics & Recreation Leslie Dal Cin: We produce minutes and report to Senate, but CPAC is confidential.

President Williams: Can we consult from those UCAR other meetings?

Director of Athletics & Recreation Leslie Dal Cin: Yes.

Commissioner Aguilar: Given that the process agreed upon for the west campus noise bylaw, which became obviously a pretty big issue, the timeline for that review is in June. How do you plan to bridge that gap this process when the review is taking place in June and the fact that the site plan will be completed in April?

Vice-Principal University Relations Michael Fraser: We have a further broad community meetings in late March, early April. There's a small group of neighbors who are knowledgeable on the issue. The city does have requirements when we go through the exemption. The consultation with the committee is ongoing.

Commissioner Cathro: Why is there no track?

Director of Athletics & Recreation Leslie Dal Cin: We want to bring spectator closer to the field and our track needs are met through Tindall, field at the Invista Centre, and the Kingston Military Sports Complex. We didn't want to recreate venues.

Commissioner Cathro: The materials you've provided us here tonight are great, the video, the drawings etc; however, are they available online for the students that weren't able to make it here tonight? How can we share them?

Vice-Principal University Relations Michael Fraser: Everything will be public.

Commissioner Cathro: You mentioned that you're hoping to have one more consultation meeting with students and then discussions will continuing happening at UCAR with representation from the AMS. The meetings of UCAR aren't public so if students want to get involved but can't attend UCAR and there's only one more broad student consultation meeting, what are the venues for students to get involved?

Director of Athletics & Recreation Leslie Dal Cin: The expectation is that groups that have representatives actually have the responsibility to consult with the broader communities. If Michelle and Alison wanted to hold another student meeting, I would be happy to attend.

Vice-Principal University Relations Michael Fraser: There's a website where everyone can submit feedback, there is a comment section. We're trying to solicit broad feedback and we do monitor those submissions.

Vice-Provost & Dean of Student Affairs Ann Tierney: We talked earlier about finding ways over the next little while to do more consultation that don't have to be done by the site plan submission date so we can think about ways to do this.

President Williams: I have been discussion with Queen's communication, and I'm delighted to hear everything here will be published. Looking at it from first glance, it does not have every operational feature that you were all kind enough to share with us tonight so it may be difficult for students to give feedback solely online where they don't have the context as was provided for us.

Commissioner Aguilar: In your experience, in terms of timeline for this project for site plan approval, do you think this timeline is feasible?

Gerry Shoalts (Architect): I think this timeline is quite realistic and has some contingencies built in.

Associate Vice-Principal Facilities John Witjes: We've had a number of meetings with city planning and we've shared our timelines and they agree they are reasonable. The city is more progressive with working with their customers as of late.

Representative Wallace: Going back to timeline, is there a plan in place in a situation of extreme weather or natural disasters? Are there any mechanisms to ensure the budget won't go over?

Director of Athletics & Recreation Leslie Dal Cin: The timeline is very strict, there's some contingencies in there as well. Similarly when other universities have been on a timeline and they have to start building at a certain date they do have the option to get concessions from league in regard to their schedule. For example UOttawa played two away games and got two extra weeks of construction. We do have that option, but we wouldn't explore that until next year. OUA is aware we're going into construction.

Associate Vice-Principal Facilities John Witjes: The Board approved 20.27 million with strict instructions not to go over that. There's a construction budget and there's a percentage carried as a contingency. We can de-scope the project as we move along if we are going above.

President Williams: This project has four or five main components, so how would you de-scope a field, for example? What would that look like?

Associate Vice-Principal Facilities John Witjes: You could look at seating, for example, like types of seats, such as chairs with no backs - that's a lot cheaper. We could look at landscaping opportunities where you may de-scope to some extent, also the parking lot. Elements are prioritized.

Proxy (?): Clarification in regards to mitigate noise disruption for students on west campus, when construction was happening when I was in McNeil, when it was particularly disruptive we would often times get emails from the university which were along the lines of "we've asking construction workers to keep their voices down", but that didn't help with the noise of the jackhammers. What is the specific plan for students on west?

Vice-Provost & Dean of Student Affairs Ann Tierney: We will work with Residence Council on that issue, some of the construction is timed, some will take place during the summer where there are fewer students on west campus. That is a good point, and we will put it on the agenda.

Member-At-Large Sherman: Talking about community relations, are there any new strategic relationships you guys are hoping to have with the Kingston community?

Director of Athletics & Recreation Leslie Dal Cin: We already have a fairly good relationship; with regards to events we hope to extend to other outdoor sport users to engage them around the stadium. Extending to the different sports.

Member-At-Large Sherman: Will they be a part of that consultation process?

Director of Athletics & Recreation Leslie Dal Cin: They're already working with us.

Commissioner Wong: In regards to consultation process earlier, speaking from my own experience, I couldn't be more pleased with Student Affairs and the AMS in terms of our collaboration on the Sexual Assault Working Group, to what extent would there be a partnership with AMS and UCAR?

Director of Athletics & Recreation Leslie Dal Cin: We can certainly work with the AMS, it's a matter of working together.

Rector Young: Would Athletics and Recreation or UCAR would be open to a “town hall” with students?

Director of Athletics & Recreation Leslie Dal Cin: Yes, we would.

Commissioner Zarzour: I wanted to elaborate on a point brought up earlier, the maintenance piece sounds like quite a thing to maintain, when the initial stadium was being developed, I’m sure they too had plans and didn’t want it to fall into a state of disrepair that we are in now. I was wondering if there was some retrospective analysis of things that went wrong that let us to having a stadium that looks like it does. There’s been some deep skepticism in the room surrounding the contingencies of what will happen if funding is not met. What are the maintenance plans in the long term to prevent such a gorgeous stadium like this ending up just like the stadium we have now?

Director of Athletics & Recreation Leslie Dal Cin: Retrospectively, it wasn’t clear whose responsibility it was to maintain the stadium. Going forward, it is absolutely clear whose responsibility that is and that’s my facility staff. In the new addition, we have a reserve plan for replacement of the field and replacement of the stands, etc.

Associate Vice-Principal Facilities John Witjes: The plan probably didn’t exist in 1970 for that stadium.

Representative Telford: What is the likelihood of the “fly-in” building?

Vice-Provost & Dean of Student Affairs Ann Tierney: That’s a good point, we are very actively fundraising for that building. There’s a range for how it looks depending on how much we fundraise. It’s very much a high priority - it does depend on donor funds. It’s a hugely important issue to address this issue

Representative Telford: There is no plan to renovate the student athlete change room facilities etc. in the current stadium. Are you going to establish a timeline for when you would renovate those rooms rather than build the entirely new building?

Vice-Provost & Dean of Student Affairs Ann Tierney: We don’t have a firm date in our mind. We’re very optimistic based on some of our discussions.

President Williams: Just on the phasing of a project, could you ever have something where you’re enhancing the facility as a phase of the larger pavilion project, because my



recollection was, when we were talking about the pavilion originally and the pavilion as exists in this video would cost substantially more than the revitalization of the stadium right now, that's incredibly ambitious, it was hard for us to get the money even for this project, so maybe if there was a way to improve that space while allowing for the pavilion to get built on that...I'm certainly concerned when a lot of the pictures we were showed to create the case for re-development are around areas that we're not even fixing up.

Director of Athletics & Recreation Leslie Dal Cin: I think the key is we don't want to invest in something that is very short-term when the cost might be a little bit more.

Associate Vice-Principal Facilities John Witjes: There is anticipation that we build something there.

Rector Young: Back to premium seating, how do we frame this to students? For a very long time they have been very close to the field, and when this is presented we're going to be saying if you want the best seats you're going to have to pay premium for that. To me, that's not something that's framed towards students. Students don't have a lot of extra change to pay for this, and that will likely be taken in by community members who have paying jobs and a little extra money. I was wondering what our plan was to frame this to students.

Director of Athletics & Recreation Leslie Dal Cin: We did the consultation with our ticketing person, we're waiting on his report, and there are opportunities for more dialogue. I think the students will understand we need to raise our revenue. There's an opportunity for more dialogue.

Rector Young: If this is a student centered project, then that student voice in my head says we need to find a way to raise revenue that doesn't take away premium seats from students. If we want students to have the best possible experience, we have to find a way to have that free access to seating that we have always had.

Member-At-Large: How will unruly students be dealt with?

Director of Athletics & Recreation Leslie Dal Cin: We would continue to do what we do now, but this facilities allows us a better opportunity to be more active and intervene better.

Commissioner Zarzour: "We" being?

Director of Athletics & Recreation Leslie Dal Cin: My staff, security, StuCons, Kingston police. We have that full range.

Commissioner Zarzour: Number of staff for a fully packed game?

Director of Athletics & Recreation Leslie Dal Cin: To run a homecoming game, an excess to 200 staff, there's a 3 way split, we have our security force, our events team, and then my staff. A third of the 200 would be security. Our commissionaires are increasing.

Speaker: Last call for questions? Seeing none. Thank you very much for joining us today.

President Williams: Thank you, we will certainly follow up.

Discussion with AMS Assembly members & students:

President Williams: I thought I'd share a few thoughts in terms of the process thus far and what's happening moving forward in terms of bringing your thoughts to A&R and having thorough consultation from assembly. For context, my understanding is that there were a few delays that resulted in student consultation starting later than was predicted. The city has already begun town halls so there has been consultation; however, as made apparent through the presentation we are on an incredibly tight timeline - the thinking with this event was that it would act as it would be a joint town hall, of course, as predicted, at this time of year on a short timeline, I am convinced this doesn't function as either. Beyond that, I don't think the material presented beforehand, of which there was very little other than a link to website which to my mind doesn't have enough information, was sufficient to make this discussion as productive as possible. Moving forward, we need to make sure there is student forum and feedback and also a presentation for this Assembly when it's at quorum. I would like to have a discussion as to what you would like to make sure is thoroughly communicated and how it would be best for you to engage your members, I want to make sure as many students as possible are seen. My chief goal is to make sure as many students as possible are consulted. We're seeing a project that isn't addressing athlete's main concerns and is not consulting students. I want to remedy this. I'd love to hear what you all think.

Representative Wallace: My greatest concern is the practicality of this project, grand scale, only 20 million, we need to take into consideration unexpected costs. I would like to make sure they have a realistic budget.

President Williams: Having been involved with the meetings, my professional determination is that the budget is thorough and I believe the budget is realistic, that is, there aren't a lot of mechanisms with timelines or de-scoping. The ongoing operation budget is making a huge revenue assumption. That fund raising initiative is incredibly difficult.

Member-At-Large Sherman: My biggest concern is consultation and lack thereof, the process seems flawed, the timeline is unrealistic. We won't be able to remedy that, but we put in place all these new mechanisms in place, why haven't we seen better consultation with residences and student?

President Williams: We do have better processes and they were not followed. The university just passed at Board of Trustees a major capital project approval process and it was not followed. That process would have required that all this consultation and then the detailed design drawings that would have stemmed from that all would have been done before the Board of Trustees approved this project. We have an incredibly tight timeline. They were hoping that this would be it.

Member-At-Large Sherman: What do we do to make sure this doesn't happen again and let them know why are dissatisfied with this process?

President Williams: They all agreed it was of concern; we do have a Board meeting coming up. The Board remains the final level of accountability of this. There was a time issue with this budget.

Rector Young: Background as to what it looked like when it came to the Board: essentially it was framed as the timeline makes it such that we have to approve this now and we won't really have a choice or we will lose the 20 million. We spent our time not necessarily advocating to vote down the project but just about process, the fact that the process hadn't been followed and people tried to explain why the process was skirted and why it was rushed but we basically kicked up the stakes at the Board of Trustees for 24 hours with the hopes that that would be heard and taken into consideration next time, we were assured it wouldn't happen again. Consultation involves answering questions directly and taking feedback. I don't feel like what we saw tonight that was true consultation, when it came to student side and ticket premium none of those were actually answered and that wasn't a true consultation. We need to talk about whether or not people are satisfied with what happened tonight.



President Gallagher: It feels like they do a lot of “yes” and then they walk away and we don’t hold them accountable. What is the process for holding them accountable for what they did?

President Williams: We will be reviewing the documents on the website, I will say there are many advocates for process. We do have a process in place.

Vice-President Rotundo: They sited this committee with 5 students representing the student body? What committee was that?

President Williams: University Council Athletics and Recreation. We were told those meetings were confidential.

Proxy: The way that questions were related to student safety... I know the field rush, but there were others brought up and I was disappointed student safety was skirted when it was brought up.

Representative Nelms: They said it wasn’t a conversation that had to happen right now, but with the timeline, what is the “future” in their minds? Is that two days from now? We need to start doing things, there’s not consultation with safety issues. This doesn’t leave a lot of time for architects to make adjustments for safety issues.

Rector Young: Something we heard often was “premature.” The danger with that is they’ll say it’s premature and then all of sudden it will be approved and it’ll be too late. Some things they definitely want as is, our next battle will be to make sure these things are consulted on. I talked with Vice-Principal University Relations Michael Fraser and he agreed that these things need to be followed up. You’re absolutely right when it comes to following up later. We need to make sure this happens. So this is why I asked when things were being put off? I think some questions made them pretty uncomfortable - it could be two weeks or never followed up upon.

President Williams: The more feedback we can get, the better. I truly believe students will have an opinion on this. We need to get this out to students. We want many to be involved.

Rector Young: They mentioned a comments section... Queen’s students are really good at comments sections if they’re unhappy with something so, I’m serious though, if we can get feedback on that so it’s not just some students in this room.

Representative Wallace: Talking about marketing, perhaps drainage won't capture attention, but if we mention the stadiums will be six feet high and unable to rush to field that might get their attention.

Commissioner Cathro: They talked about 18 months in regards to culture change, however I don't know if 1 homecoming game and 18 months is enough to stop that tradition, regardless if it should be something that should change.

Proxy: It's interesting that this culture is not directed at students- alumni have done this as well. This can't just tell the students to stop something and expect it to stop.

President Williams: Just to follow up was something else we could do that would mitigate the risk- those discussions are ongoing.

Member-At-Large Sherman: Where are we at for the budget?

President Williams: Class A and Class D. They have a ceiling for the budget- they likely won't have to de-scope because they have 20% contingency. It's a bad budgeting practice, but there are no real concerns. It's a large contingency.

Member-At-Large Sherman: Has the UCAR special committee weighed in?

President Williams: Like an ad-hoc committee. They talked about more scholarships and how to bring high-class athletes to the school. The classes of budgets come as you develop a construction project, usually when you have a project, when you are in the early stages, you need to create a large contingency budget. Typically the university requires you get to a class B estimate before you get to Board. As I said, we didn't follow our procedures, we had a lot of class D when we brought to the Board, and process wasn't followed.

President Bonafiglia: So they were going to make everything presented tonight public? Okay. Wondering if there's any monitoring we have over that to make sure there is sufficient information provided? Especially with logistics, such as with the premium seating.

President Williams: The website has an FAQ section, it's not very comprehensive. I asked they we have a section with key design features and that we have further input on the FAQ, we have notes from tonight with them committing to that.

President Bonafiglia: If you put it on a general website, the esthetics of the end zone will be torn apart.

Representative Nelms: When will this be put on the website?

President Williams: I will follow up right after. I said this cannot be approved and until we've had sufficient time for feedback from students. By creating this outline boundary, they have an incentive for student feedback.

Commissioner Zarzour: One thing we have policy on is a stance on anything that isn't need based scholarship money, so would we also technically have a policy stance against athletic scholarships?

President Williams: A lot of those have a need-based element to them, it depends on the way that it would be brought out. A lot of details on how those would be rolled out.

Proxy: The mentioned that they wanted it to accommodate as many sports as possible, will it accommodate a hockey rink?

President Williams: No

Representative Telford: Are we going to meet as council after the website? Who is going to decide what's important?

President Williams: That's why I asked that AMS have an opportunity review feedback with them, going from there, we have a point of contact at every stage. A big concern is that they push through the votes and it happens without us. That's why the outstanding piece with the Board of Trustees and commitment with students is so important. Everything for this university is at the Board of Trustees.

Commissioner Zarzour: In terms of our options, based on what we saw today, a lot of problems. Ongoing, we're not comfortable with the project as it stands, is there any recourse forums to publicly say how we feel about this?

President Williams: There's no formal appeals process. There's components to the ongoing budget, related to the A&R budget, and sometimes committed to the donor. The biggest place we have direct mechanism would be around the student fee, other than that

we don't have a formal mechanism. There are many avenues where we could express that displeasure.

President Gallagher: Do students directly pay for this project?

President Williams: Only a tiny portion comes from the university operating. Generally no, it's donor funded.

President Gallagher: If something were to happen and they went over budget is there any way it could come back to students?

President Williams: The Board of Trustees has told them they can't. They are very convinced it won't go over budget. They've done their due diligence to assure it won't go over budget. They need to talk about the de-scoping.

Member-At-Large Sherman: Moving forward, if there is widespread dissatisfaction, what can the AMS do?

President Williams: We have adequate information that is provided so that we can further to consultative project- the website needs to be updated. Secondly, there needs to be an adequate mechanism for Assembly to have a discussion when we have quorum. Thirdly, there needs to be a mechanism through town hall and the website with students. The result of that review would come back to Assembly again - we need to make sure students fill out those forms. The role of AMS Executive and role of Assembly would be to make sure it's clear to Board of Trustees that we feel don't feel this process has been followed.

Member-At-Large Sherman: The onus is on the AMS to do a lot of this?

President Williams: Certainly the onus is on A and R, but that being said we don't want to take ourselves out of the process of making sure students are seeing things. For example, I wouldn't want to put the marketing in their hands, we have the incentive to make sure this is going out to students, of course they have a role to play in that as well. We need to make sure the detailed design drawings have what we need in them. We need to be involved in making the feedback is being reviewed.

Member-At-Large Sherman: The level of communication is below what has been expected. It's not our job to make sure that they consult, you're here to make sure you're relaying the information

President Williams: My biggest concern is that, in effect, if they really just don't want to do it or they're not doing a good job it will get passed. We don't have enough votes at each committee. We need to meet them halfway, from a practical standpoint, if we say not good enough, it won't be good enough.

Member-At-Large Sherman: What would be the incentive?

Commissioner Cathro: One technique that was used earlier this year that was successful was the municipal elections platform. It was a way of defining some of our issues and some solutions we wanted to be implemented. Things such as the six foot drop and adding staircases to mitigate some of the risk could be one example. It's something concrete we can do through the process of consultation, that these are the issues, and these are the solutions we want implemented in the design. Whether they include it in the plan or not, it's something that demonstrates we had ideas, we had concrete things we wanted included and if it's not included we can say it doesn't take into perspective the student consultation and perspective.

Representative Nelms: Going back to the six foot drop that came up a lot, even something as simple as temporary as staircases. Investing a couple extra thousands or tens of thousands of dollars so they're at least reducing that risk so we can use that when necessary.

Commissioner Aguilar: We're saying we should have more consultation: that keeps coming up. I know earlier this semester as part of the University District project we brought an urban designer from Vancouver and he lead a public consultation workshop. It might be useful internally, but also when we approach the university when we need public consultation - there's varying levels of what you want and how you want to go about that.

Representative Wallace: I just wanted to know whether the AMS has been consulting with SGPS?

President Williams: With every committee that we've had representation on, there was been close partnership with them. We generally are on the same page.

*Assembly Meeting adjourns 9:09pm**

